

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

**1A-1. CoC Name and Number:** CA-511 - Stockton/San Joaquin County CoC

**1A-2. Collaborative Applicant Name:** San Joaquin County

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Central Valley Low Income Housing Corporation

## 1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:  
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<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	No
7.	Disability Service Organizations	No	No	No
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	No	No	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	Yes	No
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	No	No
15.	LGBT Service Organizations	No	No	No
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	No	No
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	No
23.	Organizations led by and serving LGBT persons	No	No	No
24.	Organizations led by and serving people with disabilities	No	No	No
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	No
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	No
30.	Substance Abuse Service Organizations	Yes	Yes	No
31.	Youth Advocates	Yes	Yes	No
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

**By selecting "other" you must identify what "other" is.**

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

**(limit 2,000 characters)**

1. Meetings are publicly noticed and open to anyone. Committee chairs extend invitations via direct outreach through their networks. The CoC Education and Membership Committee (EMC) implements strategies to increase CoC membership across all stakeholder groups, and identifies and outreaches to underrepresented sectors. Organizations are contacted by CoC reps and invited, primarily through the EMC. The CoC issues invitations through public announcements on the CoC website, in local media, through mass emails, and direct outreach. Existing CoC members are encouraged to invite others. In addition to service providers, efforts are made to assure participation by those with advocacy goals, including domestic violence service providers, youth service providers, the LGBTQ community, faith-based groups, and culturally specific groups that would help address equity issues. These efforts have yielded positive results: CA-511 is comprised of nearly every relevant stakeholder working in the County.
2. The CoC conducts affirmative outreach to disability advocacy organizations.

Prior to COVID, all CoC meetings were in ADA compliant spaces, and upon request services for persons with communication disabilities were provided. During COVID, meetings are remote and will continue to be so if/when in-person meetings resume to expand access. All postings on the CoC website are compatible with screen reading programs.

3. To encourage participation by people experiencing homelessness, meeting notices are posted in shelters and shared by outreach teams. The CoC asks providers to invite the formerly homeless and make remote participation possible. Sessions were hosted in 2020 and 2021 to include feedback of homeless persons in the local strategic plan.

4. The CoC leverages relationships with individual members, especially the Board of Directors and EMC, to invite representatives of culturally specific organizations, disabled individuals, and LGBTQ community members to participate in the CoC.

<b>1B-3.</b>	<b>CoC’s Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.</b>	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

**(limit 2,000 characters)**

1. All meetings are noticed per guidance of public meeting laws, are open to the public, and include multiple opportunities for feedback and public comment. The CoC solicits feedback through its website and other events. The Strategic Plan and Dashboard Development processes include sessions for input, including from homeless persons and underrepresented populations. CoC active membership has grown about 15% since the 2019 CoC Competition to around 400 individuals representing nearly every CoC stakeholder. The CoC Governance Charter includes language reaffirming inclusion: “the CoC shall strive to ensure broad geographic coverage on the Board and on committees, to represent the subpopulations of people experiencing homelessness in the CoC, and to represent individuals of diverse backgrounds, experiences, and identities.”

2. Every meeting of CoC membership, Board and Committees includes a comprehensive agenda; minutes are taken and reviewed. Agendas include updates to proposed/ongoing activities, info on initiatives in the region/State, and presentations from relevant groups. All info from membership, Board and Committees is provided to the public via CoC website and to membership via emails. Agendas are designed to encourage robust discussion. The CoC makes regular presentations to local elected bodies and interest groups. The CoC routinely issues analysis and reports on systemwide performance, outcomes, equity, and trends to elected officials and the community; reports include solicitation of input during development and after release.

3. CoC actions, reports, and analysis are all guided by feedback of CoC members. Each membership meeting includes open discussion on each agenda item. Minutes are taken and feedback provided to relevant committees

for discussion/action. Results are implemented and reported back to CoC membership through meetings and mass e-mails. The CoC website includes a user-friendly system for e-mail communication to CoC representatives.

<b>1B-4.</b>	<b>Public Notification for Proposals from Organizations Not Previously Funded.</b>	
	NOFO Section VII.B.1.a.(4)	

<b>Describe in the field below how your CoC notified the public:</b>	
<b>1.</b>	<b>that your CoC’s local competition was open and accepting project applications;</b>
<b>2.</b>	<b>that your CoC will consider project applications from organizations that have not previously received CoC Program funding;</b>
<b>3.</b>	<b>about how project applicants must submit their project applications;</b>
<b>4.</b>	<b>about how your CoC would determine which project applications it would submit to HUD for funding; and</b>
<b>5.</b>	<b>how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.</b>

**(limit 2,000 characters)**

1. The CoC annually advertises its Letter of Intent to Apply (LOI) well in advance of the NOFO release via CoC meetings, public postings, partner organizations, website, and e-mail, including expectations and deadlines for submittals.
2. The CoC engages in year-round, affirmative outreach to encourage new organizations to submit projects for funding. All community organizations are encouraged to submit an LOI and are offered technical assistance, regardless of prior participation. Following the LOI, all organizations submitting new project LOIs are notified of the opening of the CoC Program Competition and invited to participate in the New Project Orientation Meeting (NPOM), where organizations ask questions, gain insight into the Competition, and receive technical assistance.
3. As part of the invitation to participate in the NPOM, all new project applicants are provided with documentation including the NOFO, Detailed Instructions, ESNAPS guides, and offered local one-on-one technical assistance from the Collaborative Applicant and HMIS Lead Agency regarding ESNAPS, completion of application, and CoC/HUD expectations should their project be funded.
4. All applicants are provided with the local scoring and ranking policy, tool and rubric which are used in determining which projects are submitted to HUD. The documents are available to the public on the CoC website and updated annually by the System Performance and Evaluation Committee in publicly noticed meetings in which anyone may participate and provide feedback.
5. The CoC utilizes a variety of media, including accessible electronic formats, to communicate with all organizations and individuals. Prior to COVID, all CoC meetings were in ADA compliant spaces and upon request services for persons with disabilities were provided. During COVID, meetings are held remotely and will continue to be if/when in-person meetings resume to increase access. Postings on the CoC website are compatible with screen reading programs.

## 1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

- |    |  |
|----|--|
| 1. | select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or |
| 2. | select Nonexistent if the organization does not exist within your CoC’s geographic area.   |

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:

1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

**(limit 2,000 characters)**

1. Representatives of local ESG recipients with responsibility for managing and implementing ESG funds are regular attendees of the CoC membership, committee, and Board of Director meetings, including filling seats on the CoC Board of Directors. The CoC submitted to all local recipients of ESG, ESG-CV, and other CV-funds a set of guidelines, recommendations, and priorities for deploying these funds. In addition, the Collaborative Applicant seeks approval from the CoC Board on the use of ESG funds prior to funding decisions. The County acts as Administrative Entity for ESG funds distributed through the State of California and CV expansions. By assuming roles regarding both CoC and ESG planning and allocation, there is assurance of consistency between both elements.
2. The CoC's continuing evaluation of the Collaborative Applicant includes review of ESG recipient performance. Performance of ESG sub-recipients is monitored and enhanced through regular feedback from the CoC HMIS Lead Agency and System Performance and Evaluation Committee through reports on performance and achievement of objectives. Performance measures on project and systems levels are a key component of sub-recipient evaluations and are used in determining whether to continue funding support to sub-recipients.
3. CP jurisdictions are active members of the CoC and regularly interact with the HMIS Lead Agency to utilize local homelessness data. All jurisdictions participate in the collection and reporting of PIT and HIC data.
4. The HMIS Lead Agency provides PIT, HIC, and other data to CP jurisdictions, both as a matter of course and upon request. CP jurisdictions are direct collaborators with the CoC, and regularly communicate with CoC leadership during plan development. Consultants engaged by the jurisdictions to develop CPs routinely consult the CoC and individual service providers, including the HMIS Lead Agency, to provide information on homelessness within the CoC and to identify service gaps.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:



1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

Describe in the field below:	
1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

**(limit 2,000 characters)**

1. Representatives from the San Joaquin County Office of Education (CoE) have always been participants of the CoC, including McKinney Vento liaisons. During the most recent PIT Count, CoE staff worked with organizers to assist in counting youth, and work with the HMIS Lead to provide data related to homeless youth within the CoE system. CoE staff attend and participate in meetings of the CoC Board of Directors, Committees and General Membership.
2. Individual service providers work closely with school district liaisons to assure that the educational needs of children are properly addressed; subrecipients of CoC funds include in their policies and practices affirmative focus on the needs of youth in assisted households to ensure educational needs are met on a household-by-household basis.
3. The CoC collaborates with LEA partners as described herein.
4. To date there has not been formal collaboration with SEAs.
5. Leadership at Stockton Unified School District (SUSD) are long-term Board Members of the largest emergency shelter in the region, and work closely with the CoC to serve as a bridge between the two organizations. During the most recent PIT Count, SUSD staff worked with organizers to assist in counting youth, and with the HMIS Lead to provide data related to homeless youth within the SUSD system. SUSD staff including McKinney Vento liaisons attend and participate in meetings of the CoC Board of Directors, Committees and General Membership. Representatives from several other School Districts within the CoC, including Manteca, Tracy, and Lincoln Unified, also contribute in varying capacities to the work of the CoC.
6. No formal partnerships have been implemented.

<b>1C-4a.</b>	<b>CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.</b>	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

**(limit 2,000 characters)**

As part of the written standards adopted by the CoC for all programs all programs serving households with children are required to coordinate with mainstream programs related to youth and educational opportunities. Each project is required to identify at least one staff person as the designated educational liaison that will ensure children are enrolled in school and connected to appropriate services in the community, including early childhood programs such as Head Start, Part C of the Individuals with Disabilities Education Act, McKinney-Vento education services, and services for the developmentally disabled. Staff of CoC and ESG funded programs work to ensure program participants of school age are enrolled in schools and attend on a regular basis. School attendance is considered a priority for families with children and unaccompanied youth who are assisted by CoC programs and is normally incorporated into self-sufficiency plans. Rapid Re-housing and homelessness prevention programs also emphasize ensuring school-age children are enrolled in school. Both CoC and ESG housing programs help families locate housing that accommodates school needs of children in the households. ESG-funded emergency shelter providers inform each family of school-age children that they are expected to continue attending school and provide information regarding resources to help them continue to attend school during their stay in shelter. The CoC Coordinated Entry System (CES) Lead also connects households experiencing homelessness with educational services. The CES Lead also operates the local 211 resource; households served through CES are connected with permanent housing opportunities and with resources that meet other needs including educational needs and supports for households with children, unaccompanied youth, and transition-age youth.

<b>1C-4b.</b>	<b>CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.</b>	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

	MOU/MOA	Other Formal Agreement
1. Birth to 3 years	No	No
2. Child Care and Development Fund	No	No
3. Early Childhood Providers	No	No
4. Early Head Start	No	No
5. Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No

6.	Head Start	Yes	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Annual Training--Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

**(limit 2,000 characters)**

1. CoC area project staff, most notably Women’s Center-Youth & Family Services which is the primary DV service provider in the CoC, as well as Child Protective Services and Child Abuse Prevention Council, provide training at least annually to all CoC and ESG housing providers, regardless of type, on the impact of DV on households and best practices for addressing DV issues through workshops and individual agency staff trainings throughout the year. CoC and ESG funded housing providers have developed and implemented safety protocols to protect DV survivors and assure appropriate referrals based on trauma-informed approaches. A specific example of efforts to educate area project staff regarding trauma-informed and victim-centered safety and planning protocols in serving survivors of DV is work of the San Joaquin County Human Trafficking Task Force, which was chaired until recently by the CEO of Women’s Center and includes representation from the abovementioned organizations, the CoC Board of Directors, and nearly every CoC participant organization engaged in solutions relating to domestic violence, shelter and housing.

2. In almost every case, Coordinated Entry staff are the same staff that provide CoC and ESG funded project services, and receive the same training on best practices related to persons experiencing homelessness and DV-related issues as referenced above. In addition, the collaborative service environment of our CoC is leveraged so that each organization engaged in coordinated entry works closely with staff from partner organizations to effectively communicate and adopt best practices between CoC agencies. Through this process, the training provided through participation in the CoC is leveraged exponentially throughout the geographic area. The CoC has also prioritized projects that specifically respond to DV homelessness, and emphasizes the above referenced trainings and practices in project delivery.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Using De-identified Aggregate Data.	
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NOFO Section VII.B.1.e.

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

**(limit 2,000 characters)**

In order to assess the scope of community needs related to homelessness and domestic violence, the CoC utilizes de-identified aggregate data from HMIS, captured by all CoC and ESG funded providers, and from a comparable database used by DV providers within the CoC. The CoC looks at the frequency and percentage of domestic violence among people experiencing homelessness, whether people are immediately fleeing or are reporting prior experiences, the types of services accessed, and housing outcomes. The CoC also reviews and compares data from advocacy groups and law enforcement on incidents of domestic violence (including dating violence), the number of restraining orders related to domestic violence, and other community statistics on sexual assault and stalking. The CoC assessment is used in establishing priorities for entry to rapid re-housing opportunities, identifying gaps in service, and strengthening safety protocols. Because general emergency shelters are often engaging program participants that are escaping domestic violence, these agencies are encouraged to implement policies and practices that ensure the safety of persons fleeing, including coordination with law enforcement and family advocacy groups, and thoughtfully developing and sharing best practices regarding client confidentiality. DV service providers have worked with RRH and permanent housing providers in the CoC to assure that referrals are confidential and that specific housing needs are addressed.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
NOFO Section VII.B.1.e.		

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:

1.	prioritize safety;
2.	use emergency transfer plan; and
3.	ensure confidentiality.

**(limit 2,000 characters)**

The CoC's CES Policies and Procedures manual includes a section devoted to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors, and provides clear and specific guidance regarding how staff working with clients at all CES access points throughout the CoC should engage with and serve these clients. 211 staff are trained by the HMIS Lead regarding the use of a comparable database to ensure safety and confidentiality for these clients as they move through the system and are connected to the most appropriate services. The CoC works closely with the region's primary DV services provider, Women's Center Youth and Family Services (WC), to ensure that best practices are included in all policies and procedures addressing needs of domestic violence, dating violence, sexual assault, and stalking survivors, and that those practices are regularly evaluated and updated to better reflect the needs of these particular clients. Staff at WC are active members of the CES Committee

and were integral to the development of the CES Policies and Procedures Manual. Projects within the CoC that serve victims of domestic violence are required to ensure that an emergency transfer plan is in place in accordance with the Violence Against Women Act and the protocols of the CoC. The CoC has adopted protocols developed by WC that are client centered and trauma-informed. The plan protects sensitive personal information and includes options for alternative housing when a survivor feels safety has been compromised at the original housing location; including partnerships with programs in nearby counties, collaboration between CoC emergency shelter projects and RRH projects, and relocation to other existing support systems. Adopted protocols, including emergency transfer options, are based on the perception of safety and well-being voiced by survivors of domestic violence themselves and provide trauma-informed emotional supports to victims and their children that minimize distress.

<b>1C-6.</b>	<b>Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.</b>	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	No
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual’s Gender Identity (Gender Identity Final Rule)?	No

<b>1C-7.</b>	<b>Public Housing Agencies within Your CoC’s Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.</b>	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of the County of San Joaquin	28%	Yes-HCV	Yes

<b>1C-7a.</b>	<b>Written Policies on Homeless Admission Preferences with PHAs.</b>	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

**(limit 2,000 characters)**

Our sole PHA, Housing Authority of the County of San Joaquin, is an active member of the CoC. Their Executive Director sits on the Board of Directors of the CoC and currently Chairs the Education and Membership Committee, having previously Chaired the Strategic Planning committee. This assures consistency in coordination between all organizations involved. Our PHA has adopted a local preference for homeless clients per the allowable provisions of 24 CFR 982.207. Per policy, this preference prioritizes homeless individuals residing within the CoC; and/or are participating in a supportive housing, rapid re-housing, shelter plus care or ESG program; and/or are victims of domestic violence, dating violence, sexual assault, stalking or other violent crimes; and/or are active service members or veterans of the United States Armed Forces and their spouse, including preference for surviving spouses of deceased service members. This policy is adopted in consultation with the CoC and is consistent with the strategic planning goals of the CoC.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes
--	-----

1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

If you selected yes in question 1C-7c., describe in the field below:

1.	how your CoC includes the units in its Coordinated Entry process; and
----	---

2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.
----	---

**(limit 2,000 characters)**

1. The local PHA has developed several permanent supportive housing projects in conjunction with local providers of CoC-funded PSH and local emergency shelters that utilize the CES as point of entry. These units focus on serving chronically homeless households within the CoC area. Several more PSH projects that will utilize CES are planned, including a 49-unit veterans supportive housing project and a large PSH project utilizing the State of California Project Homekey grant source. CES is utilized as a point of entry for PHA rent support through the PHA's local preference. All PHA-funded units are available to individuals utilizing the coordinated entry process. Referrals are made to the PHA through either the 211 system (a resource referral system maintained and operated by the designated CES Lead Agency) or through the HMIS Lead, which partners with 211 to support the operation of the CES and manages all CoC-funded rapid re-housing and the majority of CoC-funded permanent supportive housing within the CoC. The PHA partners with 211, providers of permanent housing, and local emergency shelters to facilitate the implementation of its homelessness preference, ensuring a quick and effective movement of clients through the CES into PHA-funded units. The Emergency Housing Voucher (EHV) program is another recent example of this dynamic, and the existing robust relationships between the PHA, CoC, HMIS, 211, and service providers ensured a smooth and easy process as the CoC and PHA developed and implemented an MOU which included participation from the CES management team.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	Yes
---	-----

1C-7d.1.	CoC and PHA Joint Application—Experience—Benefits.	
	NOFO Section VII.B.1.g.	

If you selected yes to question 1C-7d, describe in the field below:
---

- |    |  |
|----|--|
| 1. | the type of joint project applied for;   |
| 2. | whether the application was approved; and  |
| 3. | how your CoC and families experiencing homelessness benefited from the coordination. |

**(limit 2,000 characters)**

1. The CoC seeks funding for a new permanent supportive housing project called Town Center Studios Phase II that will utilize PHA resources to house chronically homeless households. The CoC seeks CoC Bonus funds to underwrite 10 units of Sponsor-Based Rental Assistance to supplement 10 units of PHA project-based assistance committed to the Town Center Studios project. The new application also includes substantial support services necessary to ensure chronically households remain housed and avoid return to

homelessness.  
2. The new project was approved by the CoC and is included in the local rank process.  
3. The coordination between the CoC and PHA on the Town Center Studios Phase II project will directly lead to continued rent support and wraparound support services for 20 chronically homeless households, which will enable those households to successfully exit homelessness and avoid returns to homelessness. These households would not have this housing and service resource available without the coordination between the CoC and PHA. That collaboration is a direct result of the PHA's Executive Director serving as an active member of the CoC Board of Directors, including serving as current Chair of the Education and Membership Committee and past Chair of the Strategic Planning Committee.

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
NOFO Section VII.B.1.g.		

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
--	-----

1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.	
Not Scored–For Information Only		

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
---	-----

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

<b>PHA</b>
Housing Authority...



## 1C-7e.1. List of PHAs with MOUs

**Name of PHA:** Housing Authority of the County of San Joaquin

## 1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	8
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	8
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-coordinated entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

**(limit 2,000 characters)**

Beyond the requirements of HUD and the State of California, “Housing First” has for years been adopted as policy by San Joaquin County and the City of Stockton, the two largest entitlement jurisdictions (EJ) within the CoC. Every grant program regarding homelessness managed by these two entities require

sub-recipients to commit to a Housing First approach to accept funds as part of their contractual obligations. Every grant program operating within the CoC is monitored by recipient agencies for compliance with Housing First principles. EJs are in turn monitored at the State and Federal level. Representatives from EJs are active members of the CoC, and report on project performance at meetings of the Board of Directors, Committees, and the General Membership, to include compliance with Housing First. In CA, all homelessness funding requires recipients to meet the standard of the Core Components of Housing First as defined by statute under the Welfare and Institutions Code, Chapter 6.5. Every local NOFO requires applicants to explain how their program will adhere to Housing First regardless of State or Federal source. This is an up-front requirement designed to determine threshold eligibility to receive homelessness funding. This has resulted on occasion in local organizations being ineligible to receive funding, most often those which are faith-based. Specifically within the CoC Program Competition, all new and renewal applicants must through the local Letter of Intent process certify in writing their proposed project's alignment with the Regional Strategic Plan to End Homelessness, which clarifies and delineates the application of the Housing First approach within the CoC, and which has been formally adopted by the CoC and every local government within the CoC. Once the review and rank process begins following the close of the local CoC Program Competition application period, projects are scored and ranked based in part on adherence to the Housing First approach.

<b>1C-9b.</b>	<b>Housing First–Veterans.</b>	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	No
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<b>1C-10.</b>	<b>Street Outreach–Scope.</b>	
	NOFO Section VII.B.1.j.	

Describe in the field below:	
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

**(limit 2,000 characters)**

1. Outreach to unsheltered homeless within the CoC is currently undertaken by ten CoC partners. Agencies conduct outreach both on their own and in cooperation with other outreach efforts, usually in teams of at least two persons. Outreach targets known encampments as identified by public works, law enforcement, the public, and past experience. Public feedback during CoC meetings, reports by CoC member agencies including health care providers, and other sources also inform geographic areas targeted for outreach. Some agencies routinely work in conjunction with law enforcement agencies who have designated outreach officers.

2. Outreach extends to 100% of the CoC geographic area, including both urban and rural sites.
3. Service providers conduct street outreach daily or weekly, depending on the provider and the outreach area. Coordinated outreach involving multiple partners are usually conducted bi-weekly in each major urban area, no less than monthly. When notified by local or state agencies about an effort to clear an encampment, special coordinated outreach efforts are conducted before and during the clearance.
4. Recognizing the importance of engaging those who are least likely to seek assistance, outreach efforts have employed several strategies: using workers trained to recognize and engage persons with co-occurring disorder; workers who have experience recognizing abuse/domestic violence/sexual trafficking; using outreach workers with lived homeless experience; workers fluent in Spanish; providing basic medical services outside of formal settings; having a commitment to multiple contacts with persons engaged; ensuring the presence of multiple agencies that provide diverse services to a wide range of subpopulations; providing food, hygiene items, clothing, blankets, mobile showers, etc. without barriers to access; responding to reports of encampments and making sure outreach efforts are extended through the CoC geographic area.

<b>1C-11.</b>	<b>Criminalization of Homelessness.</b>	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	Yes
5.	Other:(limit 500 characters)	

<b>1C-12.</b>	<b>Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).</b>	
	NOFO Section VII.B.1.i.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of “Current.”	364	140

<b>1C-13.</b>	<b>Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.</b>	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance—Information and Training. NOFO Section VII.B.1.m	
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Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

**(limit 2,000 characters)**

1. Human Services Agency (HSA), an active member of the CoC, manages TANF, Medicaid, and Food Stamps benefits, using a common intake form to facilitate access and reduce barriers; the boundaries of the County and CoC are the same. HSA staff receives training on eligibility for mainstream resources and the CoC coordinates with the HSA to engage administrators and staff of CoC and ESG funded projects and distributes notices regarding changes in availability and eligibility. Notices are distributed to all CoC member agencies. Emergency shelters, outreach, and housing projects link residents to Food Stamps and Medicaid enrollment through HSA. Behavioral Health Services (BHS) deploys SOAR trained staff to facilitate SSI enrollments as part of street outreach. Residential substance abuse treatment is provided by both Behavioral Health Services (BHS) and private organizations.
2. CoC general meetings are every other month; part of each meeting is devoted to sharing resources and changes in eligibility. Both BHS and HSA are active CoC participants. This info is also regularly distributed via the CoC website and directly to all CoC members.
3. CoC projects work closely with local organizations to enroll households in health insurance. Over 95% of families with children in shelters have insurance and over 70% of single individuals in shelters have insurance. Among the unsheltered, 74% report having insurance.
4. The CoC advises, assists and supports San Joaquin County's Whole Person Care (WPC) pilot, which serves Medi-Cal eligible beneficiaries who are chronically homeless or at-risk of homelessness, have mental health or substance use issues and/or over-utilizers of the Emergency Department. WPC provides wraparound support services to clients of CoC-funded PSH projects.

WPC staff are active members of the CoC who participate on several committees and the general membership which fosters ongoing consistency between Whole Person Care and the CoC.

<b>1C-14.</b>	<b>Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.</b>	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC’s coordinated entry system:

1.	covers 100 percent of your CoC’s geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

**(limit 2,000 characters)**

1. The CoC uses a “no wrong door” approach for CES; CES covers the entire CoC geographic area by including agencies at all levels of the homeless response system. HMIS is the foundation, utilizing VI-SPDAT for all CoC and ESG, VA, PATH and street outreach projects. Shelters are located throughout the CoC. Street outreach extends throughout the entire CoC geographic area. Additional access points include the 211 system and referrals from non-HMIS participating agencies.

2. Outreach workers are trained to recognize and work with persons with co-occurring disorders, often have lived experience, speak languages other than English, are committed to multiple contacts with persons engaged, and can provide basic necessities without barriers to access. Outreach workers can place households directly in the CES community queue. Utilization of HMIS/CES by outreach teams provides those least likely to seek assistance with equal opportunity to access permanent housing. The CoC fosters collaboration among all service providers to connect all those eligible for services/housing.

3. The VI-SPDAT has been validated as an effective tool in identifying persons most in need of assistance by measuring vulnerability factors. RRH and PSH projects within the CoC work through the CES, and are committed to providing assistance based on need and to identify appropriate housing solutions as quickly as possible. That commitment includes using VI-SPDAT as the primary assessment tool. Through a standard assessment tool, organizations in the CoC can prioritize need across multiple programs and service delivery systems by comparing like data.

4. As the administrative entity of the CES, 211 staff are required by CoC policy to complete all assessments and evaluations within prescribed timelines as stated in the CES Policies and Procedures manual. 211 staff are regularly monitored and evaluated by CoC leadership to ensure compliance with timelines and suggest improvements to shorten time for assistance.

<b>1C-15.</b>	<b>Promoting Racial Equity in Homelessness–Assessing Racial Disparities.</b>	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a. <b>Racial Disparities Assessment Results.</b>	
NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
2.	People of different races or ethnicities are less likely to receive homeless assistance.	No
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	Yes
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	No
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	No
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b. <b>Strategies to Address Racial Disparities.</b>	
NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	

12.		
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1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment. NOFO Section VII.B.1.o.	
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Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

**(limit 2,000 characters)**

Through meetings of the Board of Directors and Committees, the CoC frequently discusses issues of diversity, equity, and inclusion (DEI) as it relates to services for the homeless and develops strategies to improve DEI within the CoC. In November 2020, the CoC General Membership approved a proposed DEI statement to the Governance Charter related to the selection of Board Directors, and in 2021 conducted an assessment for the Board to determine the gaps related to DEI within the Board. CoC leadership and other stakeholders participated in a racial equity training held by the State of California Department of Housing and Community Development on racial equity designed specifically for CoC-funded programs and Collaborative Applicants, and ensured broad representation from CA-511 by widely disseminating the invite throughout the CoC. The CES Committee regularly discusses issues of DEI as it related to the CES and provides feedback to the Board for process improvements. The strategic plan included examinations and elucidated goals related to issues of DEI. The CoC Data and HMIS Committee conducted a Board-adopted and publicly disseminated analysis of the last 5 PIT counts which included an examination of racial disparity and DEI aligned directly with the Racial Disparities Assessment report prepared by the HMIS Lead.

1C-16.	Persons with Lived Experience–Active CoC Participation. NOFO Section VII.B.1.p.	
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Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	20	2
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	20	2
3.	Participate on CoC committees, subcommittees, or workgroups.	20	2
4.	Included in the decisionmaking processes related to addressing homelessness.	20	2
5.	Included in the development or revision of your CoC’s local competition rating factors.	0	2



<b>1C-17.</b>	<b>Promoting Volunteerism and Community Service.</b>	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	Yes
3.	The CoC works with organizations to create volunteer opportunities for program participants.	Yes
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	Yes
6.	Other:(limit 500 characters)	

## 1D. Addressing COVID-19 in the CoC’s Geographic Area

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

<b>1D-1.</b>	<b>Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.</b>	
	<b>NOFO Section VII.B.1.q.</b>	
	<b>Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:</b>	
1.	<b>unsheltered situations;</b>	
2.	<b>congregate emergency shelters; and</b>	
3.	<b>transitional housing.</b>	

**(limit 2,000 characters)**

1. Immediately upon the outset of the pandemic, a partnership quickly formed between the CoC, federally qualified healthcare providers, street outreach teams, and County Public Health, to contact unsheltered individuals in order to provide supports and options for reducing spread and isolation as necessary. Initially meeting daily, this coalition developed and implemented strategies to improve pandemic related outcomes for the unsheltered in partnership with dozens of stakeholder agencies throughout the CoC. The formation of these partnerships were quickly and easily realized as a result of the already robust ongoing collaborations actively facilitated by the CoC.
2. Through the abovementioned collaborations facilitated ongoing by the CoC, a large coalition of stakeholders lead by the Collaborative Applicant formed immediately upon the outset of the pandemic, meeting and working daily, to lease a motel and establish all necessary services to indefinitely house sheltered individuals in non-congregate environments, made possible by the State of California through an emergency program called Project Roomkey. This effort provided housing and services for over a year to 159 unduplicated clients most vulnerable to the effects of COVID. Also lead and funded by the Collaborative Applicant, isolation capacity for COVID-positive homeless individuals was established through the expansion of an existing medical respite program operated through a partnership with a shelter and the FQHC, as well as the leasing of an additional motel specifically for COVID-positive homeless individuals.
3. Transitional housing clients were included in efforts highlighted above, and transitional housing operators were a key component of daily meetings and strategy sessions in response to the pandemic. These efforts are all ongoing as

work continues to re-house those served through these programs and strategies.

<b>1D-2.</b>	<b>Improving Readiness for Future Public Health Emergencies.</b>	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

**(limit 2,000 characters)**

Perhaps not surprisingly, the pandemic served as an unforeseen test of the ability of the CoC to leverage its ongoing work in facilitating dialog and collaboration between stakeholders in order to respond to emergent crises affecting the homeless by serving as the central and primary platform for discussions, strategies, and ultimately implementation during the public health emergency. The processes developed spontaneously and organically by the crisis are broadly replicable in case of a new public health emergency. Best practices established through these CoC-centered collaborations, including strategies for social distancing, isolation, masking, testing and vaccinations at shelters and encampments, the collection and distribution of health and wellness supplies, etc., will continue beyond the pandemic and ensure that any future public health emergency is more effectively mitigated from the outset.

<b>1D-3.</b>	<b>CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.</b>	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

<b>1.</b>	<b>safety measures;</b>
<b>2.</b>	<b>housing assistance;</b>
<b>3.</b>	<b>eviction prevention;</b>
<b>4.</b>	<b>healthcare supplies; and</b>
<b>5.</b>	<b>sanitary supplies.</b>

**(limit 2,000 characters)**

Representatives from entitlement communities with direct responsibility for receiving and distributing ESG-CV funds are active members of the CoC and utilized established protocols in place prior to the pandemic to seek advice and counsel from the CoC Board and General Membership regarding the effective implementation of funds to address the impacts of the pandemic. A quick and robust response to the availability CARES Act funding lead by the CoC included funding for a wide variety of programs and services throughout the geographic region that provided healthcare and sanitary supplies, funds to prevent eviction and cover utilities or other housing related costs, landlord incentives, housing navigation and location services, and cover costs related to the impacts of the pandemic.

<b>1D-4.</b>	<b>CoC Coordination with Mainstream Health.</b>	
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NOFO Section VII.B.1.q.
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Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:
---

- |    |  |
|----|--|
| 1. | decrease the spread of COVID-19; and   |
| 2. | ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks). |

**(limit 2,000 characters)**

The CoC and its members were central to efforts to mitigate the impacts of the pandemic and worked closely and regularly with Public Health officials representing both San Joaquin County and the State of California to receive advice, guidance, and best practices regarding strategies to decrease the spread and implement safety measures. Meetings between the CoC and health officials occurred daily in order to ensure the quickest possible implementation of these strategies. Representatives of standing committees of the CoC with expertise and agency within specific service areas such as sheltering and street outreach were extensively leveraged during these discussions to ensure effective development and implementation of mitigation strategies.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:
--

- |    |                                  |
|----|----------------------------------|
| 1. | safety measures;                 |
| 2. | changing local restrictions; and |
| 3. | vaccine implementation.          |

**(limit 2,000 characters)**

The Collaborative Applicant developed and implemented a COVID section of the CoC website, updated regularly as conditions on the ground evolved and changed. In addition to efforts related to the website, the Collaborative Applicant frequently circulated data, information, guidance, documentation, etc., related to the pandemic, including safety measures, local restrictions, and vaccine implementation via e-mail to the General Membership. Discussions regarding mitigation were a central topic in every meeting of Committees and the Board of Directors, which include representation from nearly every homeless service provider within the CoC. Initially, the Board increased meeting frequency from monthly to weekly in order to provide leadership and guidance, and to better facilitate decision-making as needed regarding the distribution of ESG-CV and other emergency grant funds, and disseminate comprehensive information related to safety measures, changing local restrictions, and vaccine implementation.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

**(limit 2,000 characters)**

Planning related to vaccination for those experiencing homelessness began many months before the availability of the vaccine. Primarily developed through a partnership between CoC leadership, the FQHC, and County Public Health officials, implementation centered around leveraging data provided by the HMIS Lead and addressed several challenges, including the process of facilitating two-dose vaccinations for those lacking stable housing, apprehension amongst the homeless in receiving the vaccine, logistics of providing vaccinations at shelters and in encampments, and so on. Central to this effort was the participation of homeless service providers, all of whom are active members of the CoC, in order to work directly with clients and refer them to vaccination efforts once made available. Through established ongoing systems of communication including e-mail distributions and the CoC website, the Collaborative Applicant widely disseminated information regarding vaccination efforts to stakeholders and the General Membership. Board and Committee meetings, all of which are public and were made available to attend remotely at the onset of the pandemic, typically included agendaized discussions regarding strategies and implementation of vaccinations for the homeless, including efforts to identify eligible individuals and families for the vaccine. Through a separate State of California emergency grant program called Housing for the Harvest, the CoC closely partnered with the Collaborative Applicant, a local community foundation, and a social services provider serving primarily Latinx clients to place COVID-positive agricultural workers in motel isolation. In this way, numerous other individuals were identified by the CoC for vaccination eligibility.

<b>1D-7.</b>	<b>Addressing Possible Increases in Domestic Violence.</b>	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

**(limit 2,000 characters)**

To address instances of increased domestic violence during the pandemic, the CoC leveraged the work of the region’s primary DV service provider, Women’s Center Youth and Family Services (WC), to assist in identifying victims and coordinating entry through the comparable database. WC worked with local law enforcement and justice-centered victim services programs to address the needs of victims and connect clients to housing, employment, case management, and counseling services.

<b>1D-8.</b>	<b>Adjusting Centralized or Coordinated Entry System.</b>	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

**(limit 2,000 characters)**

The Collaborative Applicant is the primary funding source for 211 San Joaquin, the Administrative Entity which manages the CES. Following the onset of the pandemic, funding was identified to expand staff and services through 211 in order to address the capacity issues created by the increased call volume and web traffic generated as a result of the emergent public health crisis. Through the aforementioned collaborative efforts of CoC members and public health officials at the local and state level, guidance was implemented within the CoC to mitigate the spread of the virus through formal requests to law enforcement agencies to suspend encampment mitigation and removal activities, in many cases centered around leaving the unsheltered in place rather than coordinated entry to a shelter or other provider. Shelter capacity was reduced in order to facilitate social distancing, which further impacted the CoC's ability to move individuals from the streets and into shelters. Shelter capacity was expanded through temporary or semi-permanent strategies including the use of Sprung Structures and trailers on shelter campuses and at the County Fairgrounds. 211 staff stayed in regular communications with staff working at the various agencies responsible for engaging in these strategies in order to ensure consistent and effective operation of the CES while system capacity fluctuated as a result of rapid changes related to the impacts of the pandemic and efforts to adjust to those changes.

## 1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:  
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition  
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload  
 - 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	08/23/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	08/23/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	
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NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

- |    |  |
|----|--|
| 1. | the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and  |
| 2. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

**(limit 2,000 characters)**

1. The System Performance and Evaluation Committee developed the Local Rank Tool (LRT) with input from providers throughout the CoC, including those who house chronically homeless and households with high vulnerability as measured by standardized assessment (VI-SPDAT). The LRT was based on strategic priorities outlined by the Strategic Planning Committee, the Board of Directors, and within the adopted Strategic Plan, which identified service to the chronically homeless and families with children as local priorities along with priority groups as identified by HUD. The LRT provides higher point totals for projects that serve local and HUD-priority populations. The LRT also provides higher points for projects that eliminate barriers to service for those with high vulnerability, including lack of income, history of substance abuse, length of time homeless, disability, “readiness” for housing, and other factors.

2. The Application Committee, convened to score CoC Competition applicants, was instructed by Performance Committee leadership that projects that serve highly vulnerable populations, especially the chronically homeless and households with children, are a priority of the local CoC as determined by the CoC Performance Evaluation Committee, the CoC Strategic Planning Committee, and the CoC Board. For renewal projects, the LRT uses baseline performance measures that account for the impacts of hard-to-serve populations such as the chronically homeless on project performance, ensuring projects that serve priority and high-vulnerability populations are not penalized for focusing on those who are most in need. The Local Rank Committee was also instructed to utilize subjective flexibility in scoring the narrative responses for new projects that focus on serving populations of local priority, the hard-to-serve, and other special populations.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

Describe in the field below how your CoC:

- |    |  |
|----|--|
| 1. | obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;   |
| 2. | included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;  |
| 3. | rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented). |

**(limit 2,000 characters)**

1. The System Performance and Evaluation Committee, which per the CoC Governance Charter has responsibility for developing and implementing the annual CoC Competition rate-and-rank process, includes participants representing a broad range of CoC member organizations, including those



- working primarily or exclusively with people of color.
- 2. The Ad Hoc Application Evaluation Committee, a sub-committee of the System Performance and Evaluation Committee, is broadly representative of the CoC and includes persons of different races and those over-represented in the local homelessness population.
- 3. Scoring and ranking is partly based upon data provided by the HMIS Lead which identifies demographics including race and ethnicity. Several factors of scoring within the local tool are designed to promote racial equity through the understanding of demographic data, and evaluators are encouraged to exercise subjectivity in these instances to ensure projects which promote racial equity are favorably represented within the CoC.

1E-4.	<b>Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.</b>	
	NOFO Section VII.B.2.f.	

Describe in the field below:	
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

**(limit 2,000 characters)**

1. The System Performance and Evaluation Committee (SPEC) is tasked with establishing objective criteria to evaluate projects and those that will be subject to reallocation for low performance. Modeled on the annual rate-and-rank process to ensure consistency between both processes, the Committee evaluated all projects according to the publicly available written reallocation policy using a corresponding scoring rubric. If low-performing projects are identified, project operators are notified prior to the NOFO release that their projects will be subject to reallocation, and the amount that would have been available for project renewal will be announced as available for new projects. If no new projects are submitted, projects subject to reallocation may apply for renewal, if they meet a local priority and serve identified populations. The details of this process are included in the written standards developed by the CoC, provided to all project operators, and made available to the public.
2. No projects were identified for reallocation.
3. No funds were reallocated.
4. Following the reallocation review conducted by the SPEC prior to the release of the FY 2021 NOFO, it was determined that all projects met threshold and scored above the objective criteria for reallocation for items such as data error rate, expenditure of funds, and exits to permanent housing per the publicly available written policy.
5. Prior to the release of the CoC NOFA, the CoC solicited the membership and public regarding the pending opportunity to apply for CoC funding. Notice was provided via mass email to CoC members, website, and communication to stakeholders. Those who responded with Letters of Intent to apply were informed by the CoC that availability of new dollars would be tied to dollars

made available through either reallocation or potential bonuses.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/26/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/12/2021
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## 2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:  
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition  
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload  
 - 24 CFR part 578

<b>2A-1.</b>	<b>HMIS Vendor.</b>	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Bitfocus
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<b>2A-2.</b>	<b>HMIS Implementation Coverage Area.</b>	
	Not Scored—For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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<b>2A-3.</b>	<b>HIC Data Submission in HDX.</b>	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/16/2021
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<b>2A-4.</b>	<b>HMIS Implementation—Comparable Database for DV.</b>	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

- |    |   |
|----|---|
| 1. | have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and             |
| 2. | submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead. |

**(limit 2,000 characters)**

In 2019, the HMIS Lead, in coordination with local DV providers, arranged for a fully functional comparable database that met all required standards at the time and is periodically updated on an ongoing basis by the provider, Bitfocus, to meet all relevant HUD Data Standards. The comparable database in use is able to produce and submit all necessary de-identified aggregate system performance measures data.

<b>2A-5.</b>	<b>Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.</b>	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	1,089	44	1,045	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	433	0	355	81.99%
4. Rapid Re-Housing (RRH) beds	140	0	140	100.00%
5. Permanent Supportive Housing	732	0	732	100.00%
6. Other Permanent Housing (OPH)	14	0	14	100.00%

<b>2A-5a.</b>	<b>Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.</b>	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

**(limit 2,000 characters)**

The number and percentage of TH beds is based on the 2021 HIC and is the result of a single agency with 78 TH beds refusing to participate in HMIS. At the time of this application, ownership and operation of the 78 TH beds is being transferred by the State of California to another community organization who has a history of HMIS participation. The new owner/operator being assigned the 78 TH beds has already contacted the HMIS Lead Agency for the CoC to make arrangements for inclusion in HMIS — the new owner/operator of those 78 TH beds has a positive history of HMIS participation and is an active member of the local CoC. During the 2022 HIC the expectation is that 100% of TH beds will be covered by HMIS.

<b>2A-5b.</b>	<b>Bed Coverage Rate in Comparable Databases.</b>	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	100.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

- |    |  |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent.               |

**(limit 2,000 characters)**

N/A

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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<b>2B-1.</b>	<b>Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022</b>	
	NOFO Section VII.B.4.b.	

<b>Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?</b>	Yes
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<b>2B-2.</b>	<b>Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.</b>	
	NOFO Section VII.B.4.b.	

<b>Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?</b>	Yes
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## 2C. System Performance

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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- 24 CFR part 578

<b>2C-1.</b>	<b>Reduction in the Number of First Time Homeless—Risk Factors.</b>	
	NOFO Section VII.B.5.b.	

Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

**(limit 2,000 characters)**

1. Identifying risk factors was the result of CoC analysis of first time homeless based on data from the HMIS, PiT Counts, and interviews/surveys with households that presented as homeless via outreach and emergency shelters. Data examined included age, gender, household size/composition, prior living situation, length of time in prior situation, prior housing history such as evictions, sources of income and non-cash benefits, amount of income, disability, substance use, domestic violence, and other factors including but not limited to the presence of support networks and personal resiliency/vulnerabilities.

2. The CoC strategy to address at-risk households includes providing homeless prevention rental assistance to eligible households and diverting households from shelters to prevention and mainstream resources in the short-term, and leveraging resources to create more affordable housing options in the long term. Coordinated Entry, the 2-1-1 system, and shelter diversion quickly refer households to prevention programs; emergency shelters divert households to mainstream resources. Other resources that contribute to increased income, such as child care and employment assistance programs, are also included in diversion and early intervention. The CoC collaborates with property managers, landlords, and local governments to increase the number of units available to households at risk of homelessness. The CoC works with the Housing Authority, nonprofit developers, and for-profit developers to increase the number of affordable units via rehabilitation and construction projects.

3. The CoC’s Strategic Planning Committee is the primary entity responsible for oversight of strategies to reduce or end the number of households experiencing homelessness for the first time. The Committee includes staff from and works with homeless service providers and mainstream programs to implement effective approaches making homelessness rare, brief and non-recurring.

<b>2C-2.</b>	<b>Length of Time Homeless–Strategy to Reduce.</b>	
	NOFO Section VII.B.5.c.	
	Describe in the field below:	
1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.	

**(limit 2,000 characters)**

1. To reduce the length of time households remain homeless, the CoC has transformed transitional housing projects to tenant-based RRH projects and utilized all available resources to provide prevention assistance to both singles and households with children. Shelters and Outreach teams are connected with Coordinated Entry and RRH providers to link households of all types with resources to quickly exit into housing. To reduce barriers, the CoC continues to outreach to landlords throughout the CoC to expand housing possibilities for RRH participants; as part of that outreach, an incentive program has been implemented to assist in dealing with a 2% or lower vacancy rate in the rental market. CoC project operators also employ dedicated housing locators who interact with landlords to identify units and convince them to accept project participants. Our sole PHA has also funded a housing locator for VASH clients and works directly with CoC-funded programs to improve connections to housing for homeless Veterans. The CoC has expanded efforts to support construction/rehabilitation of units to serve homeless and very-low income households.

2. The CoC uses information entered in HMIS as well as Coordinated Entry assessments to identify households with the longest lengths of time experiencing homelessness, and combined with Coordinated Entry assessment, prioritizes those households for enrollment in permanent housing projects, both RRH and PSH (if eligible). RRH and PSH providers use Housing First principles to connect those demonstrating greatest need with suitable permanent housing.

3. The CoC’s System Performance and Evaluation Committee is the primary entity responsible for oversight of strategies to reduce the length of time people experience homelessness. The Committee includes and/or works with emergency shelter providers, homeless prevention program staff, Coordinated Entry, and RRH projects to refine goals and objectives and implement effective approaches to this end.

<b>2C-3.</b>	<b>Exits to Permanent Housing Destinations/Retention of Permanent Housing.</b>	
	NOFO Section VII.B.5.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	



**(limit 2,000 characters)**

1. The rate of individuals and families exiting to permanent destinations is reliant on the availability of housing and rent support for very low income households. The CoC is facilitating public/private partnerships to develop housing for persons exiting homelessness through multiple new and expanded sources of State funding and expects that these efforts will result in new housing destinations for the homeless. These efforts also include a new project application in this NOFO that leverages health care, PHA, and other resources to create housing units. Our lone PHA is planning and/or executing the development of several new PSH projects, including a project for VASH clients, one for Behavioral Health clients, and two projects for those exiting directly from emergency shelters. The agency managing RRH projects has implemented an incentive program for landlords making units available to those exiting homelessness, a strategy to deal with a 2% or lower vacancy rate in the rental market. CoC project operators also employ dedicated housing locators to identify suitable housing for PH participants, and our sole PHA has also funded a housing locator for VASH clients.

2. Exits/retention of PSH is currently at 95%. Based on the variety of destinations reported by the 5% leaving for non-permanent destinations, the primary strategy is to identify and make available additional support service interventions that target behavioral issues among project participants while they are in permanent housing. The CoC System Performance and Evaluation Committee is responsible for overseeing and developing strategies to improve the rate of exit to permanent housing among individuals and families in emergency shelters, transitional housing and rapid re-housing projects. The Data and HMIS Committee collaborates with the System Performance and Evaluation Committee in this effort. Both Committees also work with providers to maintain current rates of exit and retention for PSH projects.

<b>2C-4.</b>	<b>Returns to Homelessness–CoC’s Strategy to Reduce Rate.</b>	
	NOFO Section VII.B.5.e.	

Describe in the field below:	
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC’s strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

**(limit 2,000 characters)**

1. The CoC uses data gathered through Coordinated Entry, HMIS, and client interviews to identify individuals and families returning to homelessness in the 6-12 month period after experiencing homelessness. Findings from the data show that those persons with multiple issues, such as active substance use disorders, unresolved mental health issues, past histories of incarceration or involvement with foster care, lack of basic income support and/or work experience, and lack of educational opportunities, are likely candidates to return to homelessness within the 6-12 month period after initially experiencing homelessness.

2. The three primary strategies employed by the CoC to reduce the rate of returns to homelessness are to identify those households with a high likelihood of return when first in a homeless condition and link them to continuing support

services as they end their homeless experience; using homeless prevention resources to divert households from returning to homelessness; and, when households do return to homelessness within the target period, identify through assessment the necessary community resources that can provide support for the returning household.

3. The CoC’s Coordinated Entry System Committee and the System Performance and Evaluation Committee work in conjunction to provide oversight to existing strategies, examine data as it changes, and work with service providers to develop and implement alternative prevention methods. Participation in these CoC oversight committees of staff from CoC and ESG projects is essential to the provision of effective and coordinated services that reduce the rate of all households returning to homelessness and is critical in the development of strategies rooted in lived experience which has been determined by the CoC to yield the most success.

<b>2C-5.</b>	<b>Increasing Employment Cash Income-Strategy.</b>	
	NOFO Section VII.B.5.f.	

Describe in the field below:

<b>1.</b>	<b>your CoC’s strategy to increase employment income;</b>
<b>2.</b>	<b>how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and</b>
<b>3.</b>	<b>provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.</b>

**(limit 2,000 characters)**

1. The CoC uses data gathered through Coordinated Entry, HMIS, and client interviews/Outreach to identify household employment income, and connect households to resources to help increase their cash income.
2. The CoC works with mainstream resources to create new training and employment opportunities for the homeless. Project participants may receive assistance in developing resumes, job search, accessing suitable workplace clothing and supplies, transportation, child care, provision of mailing addresses, and improving skills related to job interviews. A key element to the CoC’s project-level strategy to increase access to employment is through active case management centered on the individual needs of each person presenting for services. Project-level strategy to increase cash income also includes ensuring households are linked with mainstream benefits for which they are eligible that provide cash income. The involvement of the local business community has increased significantly over the last several years in response to the dramatic increase in homelessness. Organizations such as Building Industry Association, Business Council of San Joaquin, and Chambers of Commerce are active CoC participants and seek ways to increase employment opportunities for persons experiencing homelessness. Publicly funded workforce development programs such WorkNet, Cal-Works, and Employment Development accept all agency referrals and provide expert employment assessment to connect adults with appropriate mainstream employment and job training services. CBOs such as Goodwill and Ready to Work provide job training and employment-based services to help homeless and formerly homeless adults increase employment income.
3. The CoC’s Board of Directors and Strategic Planning Committee work to provide oversight to existing strategies, examine data as it changes, and work

with both mainstream resources and service providers to increase job and income growth for our homeless.

<b>2C-5a.</b>	<b>Increasing Employment Cash Income–Workforce Development–Education–Training.</b>	
	NOFO Section VII.B.5.f.	

Describe in the field below how your CoC:

1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.

**(limit 2,000 characters)**

1. The CoC works with mainstream resources community-wide to create new training and employment opportunities for persons experiencing homelessness. On the project level participants may receive assistance in developing resumes, job search information, accessing suitable workplace clothing and supplies, transportation assistance, help arranging and covering child care costs, provision of mailing addresses, and improving skills related to job interviews. A key element to the CoC’s project-level strategy to increase access to employment is through active case management centered on the individual needs of each person presenting for services. The involvement of the local business community has increased significantly over the last several years in response to the dramatic increase in homelessness.

2. Organizations such as Building Industry Association, Business Council of San Joaquin, and Chambers of Commerce are active CoC participants and seek ways to increase employment opportunities for persons experiencing homelessness. Publicly funded workforce development programs such WorkNet, Cal-Works, and Employment Development accept all agency referrals and provide expert employment assessment to connect adults with appropriate mainstream employment and job training services. CBOs such as Goodwill and Ready to Work provide job training and employment-based services to help homeless and formerly homeless adults increase employment income. The CoC also regularly extends notices of employment opportunities, including job fairs and prioritized hiring sessions, to all CoC member agencies.

<b>2C-5b.</b>	<b>Increasing Non-employment Cash Income.</b>	
	NOFO Section VII.B.5.f.	

Describe in the field below:

1.	your CoC’s strategy to increase non-employment cash income;
2.	your CoC’s strategy to increase access to non-employment cash sources; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.

**(limit 2,000 characters)**

1. The primary strategy the CoC uses to increase non-employment cash income and access is by facilitating relationships between service provider staff and

program-level staff overseeing benefits programs to ensure a robust process for linking individual households to non-employment cash income. A secondary strategy is by encouraging and supporting efforts to create new or expand existing opportunities for access to benefits programs through grant applications and similar efforts. Organizations with oversight for local programs providing non-employment cash income and related benefits are active participants in the CoC membership and Committees, ensuring consistency between those programs and the CoC. San Joaquin County, which operates the majority of programs linking cash benefits to the homeless, also serves as the CoC Collaborative Applicant, further strengthening the ability to coordinate between the two entities.

2. Shelter and street outreach staff are trained in linking clients to benefits and through their participation in the CoC are able to more easily connect with program-level staff to increase access to these vital resources for our most vulnerable. The majority of participants in CoC-funded programs had at least one source of cash income at follow-up or exit, and CoC-funded projects are monitored for percentage of participants accessing or increasing these sources of income. San Joaquin County regularly seeks grant funding to create new or expand existing programs to increase access to cash benefits, and frequently utilizes CoC committees and the HMIS Lead to assist with the development of grant applications.

3. The CoC's Board of Directors and Strategic Planning Committee is responsible for providing oversight to existing strategies, examining data, and working with mainstream resources and service providers to increase non-employment cash income for our homeless.

## 3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:  
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition  
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload  
- 24 CFR part 578

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project—Leveraging Housing Resources.</b>	
	NOFO Section VII.B.6.a.	

<b>Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?</b>	Yes
--	-----

<b>3A-1a.</b>	<b>New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.</b>	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	Yes
2.	State or local government	Yes
3.	Public Housing Agencies, including use of a set aside or limited preference	Yes
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

<b>3A-2.</b>	<b>New PSH/RRH Project—Leveraging Healthcare Resources.</b>	
	NOFO Section VII.B.6.b.	

<b>Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?</b>	Yes
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<b>3A-2a.</b>	<b>Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.</b>	
	NOFO Section VII.B.6.b.	

<b>1.</b>	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	Yes
<b>2.</b>	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	Yes

<b>3A-3.</b>	<b>Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.</b>	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
Town Center Studi...	PSH	9	Both

### **3A-3. List of Projects.**

**1. What is the name of the new project?** Town Center Studios Phase 2

**2. Select the new project type:** PSH

**3. Enter the rank number of the project on your CoC's Priority Listing:** 9

**4. Select the type of leverage:** Both

## 3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

<b>3B-1.</b>	<b>Rehabilitation/New Construction Costs—New Projects.</b>	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

<b>3B-2.</b>	<b>Rehabilitation/New Construction Costs—New Projects.</b>	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

- |    |   |
|----|---|
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and   |
| 2. | HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

**(limit 2,000 characters)**

N/A



### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:  
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 - 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

- |    |   |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.   |

**(limit 2,000 characters)**

N/A

## 4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	No
<b>Applicant Name</b>	
This list contains no items	

## 4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes		
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Announcement	Yes		
1E-2. Project Review and Selection Process	Yes		
1E-5. Public Posting—Projects Rejected-Reduced	Yes		
1E-5a. Public Posting—Projects Accepted	Yes		
1E-6. Web Posting—CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

## **Attachment Details**

**Document Description:**

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## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
<b>1A. CoC Identification</b>	09/13/2021
<b>1B. Inclusive Structure</b>	10/29/2021
<b>1C. Coordination</b>	10/29/2021
<b>1C. Coordination continued</b>	10/29/2021
<b>1D. Addressing COVID-19</b>	10/29/2021
<b>1E. Project Review/Ranking</b>	10/29/2021
<b>2A. HMIS Implementation</b>	11/02/2021
<b>2B. Point-in-Time (PIT) Count</b>	09/14/2021
<b>2C. System Performance</b>	11/02/2021
<b>3A. Housing/Healthcare Bonus Points</b>	11/02/2021
<b>3B. Rehabilitation/New Construction Costs</b>	10/04/2021

  

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<b>3C. Serving Homeless Under Other Federal Statutes</b>	09/14/2021
<b>4A. DV Bonus Application</b>	10/04/2021
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required